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# Oman Refreshment Company and Sidel join forces to successfully launch three new formats



Oman Refreshment Company (ORC) has launched three new formats for PET bottles in order to meet changes in consumer demand. Thanks to outstanding teamwork and flexibility, Sidel, its trusted OEM, completed the line conversion within a reduced lead time. These formats are now operating with improved rated speed to satisfy consumer demand in Oman.

Established in 1974 and currently employing more than 900 people, ORC is one of the pioneers and market leaders in the Omani manufacturing sector. As a franchisee of PepsiCo International, the company's headquarter is located in Al Ghubra and it operates in different food (Lays, Cheetos and Quaker Oats, etc.) and beverage (Pepsi, Topfruit and Aquafina Water, etc) sectors. It has an overall annual beverage production capacity of around 500 million litres. The company is expanding its manufacturing and distribution capabilities to meet growing demand for its products and also to respond to diverse consumer preferences.

The carbonated soft drinks (CSD) market in Oman is highly consolidated by international companies and it is dominated by PepsiCo whose sales volume and value in 2018 reached 84.7% and 84% respectively. Although Oman is known for its high CSD consumption, changing life styles and the introduction of an "excise tax" (50% tax on CSD) have slowed demand. To maintain market share and adapt to healthier consumer habits, ORC approached Sidel to launch three new PET bottle formats (0.25 L, 1 L and 1.5 L).

#### Meeting a tight deadline through seamless planning and collaboration

ORC has operated a Sidel Matrix<sup>™</sup> Combi12 line since 2015 and Sidel's project was to adapt this very same line. When the order was received in June 2019, a 14-week lead time was

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established to meet the market launch date. However, it was initially assumed that the parts could be delayed because of the August summer break. The key to success was therefore seamless planning and execution.

As a complete solution provider, Sidel achieved its goal by leveraging its expertise in production and closely cooperating with suppliers. From shipping to execution, approximately 15 experts from Sidel participated in the project. To ensure smooth operation, the original line efficiency was inspected by Sidel's team before site execution. With consultancy from Sidel, some adjustments were made and Sidel was supported by optimal logistics and 3<sup>rd</sup> party equipment suppliers to accelerate progress. ORC also played a crucial role by providing full in-house support from the maintenance and warehousing teams to ensure that all activities went to plan. In spite of tight time constraints, Sidel displayed close teamwork, liaising with both the partners and the customer.

"Sidel's challenge was to finish the project within a very tight schedule. Sidel took swift action in manufacturing the required adaptation kits then shipping them in the fastest lead time possible. Installation, testing, and commissioning are the most challenging activities of the project wherein Sidel was able to excel by sending the best team," says Youssef Ezzikhe, CEO at ORC.

## Flexibility and great service exceed expectations and result in a strong customer relationship

A flexible approach to project execution, together with on-going support from the product division to reduce the equipment lead time were the key factors contributing to an overall well planned and executed service project. Sidel finished the line conversion project at the end of August 2019, allowing ORC to fulfill their market commitment. Moreover, the rated speed of the filler on each format was increased: 0.25 L - 24,000 bottles per hour (bph), 1L - 22,500 bph and 1.5 L - 22,000 bph. The project was completed in record time and new package sizes were launched onto the market with the production line proving to be highly efficient. "I appreciate Sidel's flexibility and proactiveness," says Youssef Ezzikhe, CEO at ORC.

"With Sidel's excellent history of service support, we are proud that ORC selected Sidel for line conversion service. This proves that we are fully trusted by customers and our outstanding service is key to their loyalty," says Samuel Gobbe, Vice President of Services for the Middle East and Africa region at Sidel.









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Sidel is a leading provider of equipment and services solutions for packaging beverage, food, home and personal care products in PET, can, glass and other materials.

With over 40,000 machines installed in more than 190 countries, we have nearly 170 years of proven experience, with a strong focus on the factory of tomorrow with advanced systems, line engineering and innovation. Our 5,500+ employees worldwide are passionate about providing solutions that fulfil customer needs and boost the **performance** of their lines, products and businesses.

Delivering this level of performance requires that we stay flexible. We continuously ensure we **understand** our customers' changing challenges and commit to meeting their unique performance and sustainability goals. We do this through dialogue and by understanding the needs of their markets, production and value chains. In turn, we apply our solid technical knowledge and smart data analytics to ensure lifetime productivity reaches its full potential.

We call it **Performance through Understanding**.

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